

Complete 2012 Ranking Results

Rank	Company Name	Country	GICS Sector	GICS Industry Group	Carbon productivity (fiscal year 2010)	Energy productivity (fiscal year 2010)	Water productivity (fiscal year 2010)	Waste productivity (fiscal year 2010)	Percentage Tax Paid	Leadership Diversity (fiscal year 2010)	Clean Capitalism Pay Link (fiscal year 2010)	CEO-Average Worker Pay (fiscal year 2010)	Safety Productivity (fiscal year 2010)	Employee turnover (fiscal year 2010)	Innovation Capacity	Overall Score	
					US\$ Revenue /tonnes of CO <sub>2</sub> emitted	US\$ Revenue /Direct and indirect energy used in GJ	US\$ Revenue /cubic meter of water used	US\$ Revenue /tonne of waste produced	% of reported tax obligation paid in cash (4-year average)	% of women on the Board of Directors	Extent of the linkage (if any) between at least one senior officer's compensation and clean capitalism targets	CEO-average worker pay (times)	US\$ Revenue / Last-time incidents x \$1,000 + # Fatalities x \$1,000,000	% employees who left during the year	US\$ R&D / US\$ Revenue (3 year Average)	(%)	
1	Novo Nordisk A/s	Denmark	Health Care	Pharmaceuticals Biotechnology & Life S	\$68,585	\$4,851	\$5,294	\$526,932	80.45%	17.65%	100%	15	\$36,274	9.10%	16.09%	74.37%	
2	Natura Cosmeticos S.a.	Brazil	Consumer Staples	Household & Personal Products	\$284,661	\$22,742	\$14,472	\$266,557	73.90%	0.00%	100%	41	\$299,521	12.58%	1.90%	67.09%	
3	Statoil Asa	Norway	Energy	Energy	\$6,508	\$389	\$9,869	\$416,500	100.00%	40.00%	50%	14	\$798,286		0.39%	65.73%	
4	Novozymes A/s	Denmark	Materials	Materials	\$4,229	\$444	\$302	\$169,315	91.87%	18.75%	100%		\$49,537	7.50%	13.92%	64.81%	
5	ASML Holding Nv	Netherlands	Information Technology	Semiconductors & Semiconductor Equip	\$70,094	\$6,629	\$8,726	\$4,922,735	80.54%	15.38%	0%	27		5.60%	16.63%	64.79%	
6	BG Group Plc	United Kingdom	Energy	Energy	\$3,308	\$268	\$13,971	\$680,623	99.83%	7.14%	100%	87	\$13,239	11.00%	0.10%	63.24%	
7	Westpac Banking Corporation	Australia	Financials	Banks	\$152,948	\$40,825	\$50,610	\$6,353,123	100.00%	30.00%	100%		\$209,284	10.30%		61.74%	
8	Vivendi S.a.	France	Telecommunication Service	Telecommunication Services	\$129,114	\$10,446	\$44,393	\$4,384,998	68.67%	33.33%	100%	95		12.22%	2.68%	59.53%	
9	Umicore S.a./n.v.	Belgium	Materials	Materials	\$24,360	\$1,708	\$2,803	\$201,616	74.67%	20.00%	0%	30	\$170,288		1.67%	58.44%	
10	Norsk Hydro Asa	Norway	Materials	Materials	\$4,520	\$129	\$233	\$50,737	100.00%	33.33%	50%	13	\$170,205		0.79%	58.29%	
11	Atlas Copco Ab	Sweden	Industrials	Capital Goods	\$83,790	\$6,490	\$18,549	\$277,703	100.00%	35.71%	0%	38		7.00%	2.12%	54.19%	
12	Sims Metal Management Limited	Australia	Materials	Materials	\$21,884	\$2,173	\$5,574	\$3,732	100.00%	0.00%	100%	62	\$190,781	17.97%	0.02%	53.99%	
13	Koninklijke Philips Electronics	Netherlands	Industrials	Capital Goods	\$55,334	\$2,372	\$8,004	\$323,001	49.75%	11.11%	100%	47	\$56,729		6.65%	53.35%	
14	TeliaSonera Ab	Sweden	Telecommunication Service	Telecommunication Services	\$67,706	\$3,175	\$49,746	\$408,519	61.30%	27.27%	0%	26	\$630,875	8.80%	0.94%	53.26%	
15	Life Technologies Corp.	United States	Health Care	Pharmaceuticals Biotechnology & Life S	\$36,793	\$4,805	\$5,531	\$1,018,739	100.00%	8.33%	0%		\$77,386		10.07%	51.90%	
16	Credit Agricole Sa	France	Financials	Banks		\$72,791	\$143,152		100.00%	23.81%	100%	21		1.39%		51.55%	
17	Henkel AG & Co. KGaA	Germany	Consumer Staples	Household & Personal Products	\$27,795	\$8,217	\$2,301	\$136,330	79.19%	31.25%	0%	80	\$3,846	4.60%	2.84%	51.35%	
18	Intel Corp.	United States	Information Technology	Semiconductors & Semiconductor Equip	\$20,577	\$2,334	\$1,414	\$528,060	91.33%	30.00%	0%			3.60%	15.49%	51.23%	
19	Neste Oil Oyj	Finland	Energy	Energy	\$4,178	\$545	\$1,878	\$247,009	66.19%	37.50%	0%	13	\$15,329		0.31%	51.12%	
20	Swisscom Ag	Switzerland	Telecommunication Service	Telecommunication Services	\$353,160	\$4,893	\$19,842	\$9,490,516	76.68%	11.11%	0%	14		11.40%	0.25%	50.91%	
21	Toyota Motor Corp.	Japan	Consumer Discretionary	Automobiles & Components	\$180,306	\$9,472	\$7,719	\$699,703	100.00%	5.56%	0%	101		10.10%	4.04%	49.79%	
22	Centrica Plc	United Kingdom	Utilities	Utilities	\$3,236	\$191	\$42	\$1,176,844	86.65%	25.00%	100%		\$120,920			49.11%	
23	Koninklijke DSM N.V.	Netherlands	Materials	Materials	\$2,311	\$245	\$86	\$86	38.30%	8.33%	100%	21		11.97%	3.96%	49.09%	
24	Geberit Ag	Switzerland	Industrials	Capital Goods	\$23,570	\$2,897	\$14,542	\$168,127	100.00%	14.29%	0%	21	\$12,257	8.70%	2.26%	48.18%	
25	Roche Holding Ag	Switzerland	Health Care	Pharmaceuticals Biotechnology & Life S	\$42,359	\$3,148	\$12,676	\$810,983	100.00%	15.38%	0%	75		9.50%	20.22%	47.75%	
26	Schneider Electric Sa	France	Industrials	Capital Goods	\$63,233	\$6,085	\$9,757	\$228,705	73.01%	23.08%	0%	60		12.12%	4.39%	47.45%	
27	Sap Ag	Germany	Information Technology	Software & Services	\$81,652	\$5,811	\$20,898	\$1,655,082	100.00%	6.67%	0%	45		9.00%	14.25%	47.25%	
28	Hitachi Chemical Company Ltd.	Japan	Materials	Materials	\$14,238	\$655	\$464	\$87,398	100.00%	0.00%	0%				5.51%	46.96%	
29	Anglo American Platinum Ltd.	South Africa	Materials	Materials	\$1,122	\$261	\$186	\$4	100.00%	25.00%	100%	104	\$729	9.10%	0.51%	46.87%	
30	POSCO	South Korea	Materials	Materials	\$16,436	\$1,172	\$14,430	\$52,748	95.09%	0.00%	0%		\$26,056		1.04%	46.50%	
31	Vestas Wind Systems A/s	Denmark	Industrials	Capital Goods	\$162,502	\$4,416	\$15,360	\$103,640	100.00%	16.67%	50%				4.74%	45.63%	
32	Dassault Systemes Sa	France	Information Technology	Software & Services	\$133,893	\$11,872	\$73,583		56.03%	0.00%	0%	5			22.51%	43.78%	
33	BT Group Plc	United Kingdom	Telecommunication Service	Telecommunication Services	\$43,724	\$3,679	\$17,580	\$626,016	55.56%	16.67%	100%	140			4.47%	43.31%	
34	Tnt N.v.	Netherlands	Industrials	Transportation	\$12,597	\$6,120		\$193,722	100.00%	31.58%	100%	64		15.99%	0.00%	42.80%	
35	Mitsubishi Heavy Industries Ltd.	Japan	Industrials	Capital Goods	\$76,232	\$3,309	\$3,293	\$249,331	100.00%	0.00%	0%				3.84%	42.65%	
36	Scania Ab	Sweden	Industrials	Capital Goods	\$143,212	\$4,881	\$22,033	\$173,854	100.00%	7.14%	0%	57			4.48%	42.43%	
37	Acciona Sa	Spain	Utilities	Utilities	\$7,824	\$532		\$15,989	72.46%	23.08%	0%			2.33%	1.26%	41.83%	
38	Adidas Ag	Germany	Consumer Discretionary	Consumer Durables & Apparel	\$202,048	\$19,474	\$44,761	\$3,316,959	100.00%	16.67%	0%	135		22.00%	0.81%	41.29%	
39	Tomra Systems Asa	Norway	Industrials	Commercial & Professional Services	\$4,823	\$549		\$184,624	100.00%	42.86%	0%	10			4.42%	40.29%	
40	Aeon Co. Ltd.	Japan	Consumer Staples	Food & Staples Retailing	\$66,143	\$6,171	\$6,935	\$791,655	100.00%	0.00%	0%					40.03%	
41	Siemens Ag	Germany	Industrials	Capital Goods	\$25,026	\$3,672	\$6,106	\$207,229	100.00%	15.00%	0%	141	\$15,197		5.17%	39.63%	
42	AstraZeneca Plc	United Kingdom	Health Care	Pharmaceuticals Biotechnology & Life S	\$30,805	\$4,416		\$756,114	88.30%	27.27%	0%			12.25%	15.26%	39.27%	
43	Kesko Oyj	Finland	Consumer Staples	Food & Staples Retailing	\$92,763	\$2,880	\$12,952	\$813,706	100.00%	20.00%	0%	30			0.00%	39.10%	
44	Yamaha Motor Co. Ltd.	Japan	Consumer Discretionary	Automobiles & Components	\$24,268	\$4,900	\$9,932	\$629,831	100.00%	6.67%	0%				4.99%	39.00%	
45	L'Oreal S.A.	France	Consumer Staples	Household & Personal Products	\$148,104	\$8,758		\$191,767	83.07%	21.43%	0%	61			3.41%	38.71%	
46	Logica Plc	United Kingdom	Information Technology	Software & Services	\$80,206	\$3,403	\$16,067	\$969,880	100.00%	25.00%	0%	38			14.00%	0.70%	38.67%
47	Suncor Energy Inc.	Canada	Energy	Energy	\$1,778	\$132	\$246	\$92,555	76.34%	15.38%	100%		\$2,979,351		10.90%	38.31%	
48	Repsol YPF S.A.	Spain	Energy	Energy	\$3,048	\$239	\$615		97.85%	12.50%	0%		\$14,007	8.00%	0.14%	37.76%	
49	Prudential	United Kingdom	Financials	Insurance	\$693,647	\$283	\$112,580	\$47,289,114	95.36%	17.65%	0%	113				36.34%	
50	Renault Sa	France	Consumer Discretionary	Automobiles & Components	\$41,333	\$2,649	\$53,910		74.93%	10.53%	0%	27			4.97%	36.27%	
51	Unilever Plc	United Kingdom	Consumer Staples	Food Beverage & Tobacco	\$22,606	\$1,771	\$1,128	\$65,233	70.69%	25.00%	0%	116			2.20%	35.93%	
52	Komatsu Ltd.	Japan	Industrials	Capital Goods	\$37,506	\$2,884	\$2,923	\$187,933	0.00%	0.00%	0%			2.42%	2.82%	35.80%	
53	Allianz Se	Germany	Financials	Insurance	\$338,331	\$39,769	\$68,826	\$4,941,992	95.39%	5.56%	0%	84		0.49%		35.12%	
54	StoreBrand ASA	Norway	Financials	Insurance	\$4,350,098		\$93,756		24.35%	50.00%	0%	6				34.00%	
55	Iberdrola S.a.	Spain	Utilities	Utilities	\$1,026	\$43	\$9	\$38,537	57.05%	15.38%	0%	60	\$3,613	12.99%	0.36%	33.74%	
56	Omv Ag	Austria	Energy	Energy	\$2,539	\$231	\$525	\$51,430	0.00%	10.00%	50%	81	\$7,649	10.18%	0.07%	33.45%	
57	Daiwa House Industry Co. Ltd.	Japan	Financials	Real Estate	\$47,308			\$194,965	100.00%	0.00%	0%				0.43%	33.08%	

58	Industria De Diseno Textil S.a.	Spain	Consumer Discretionary	Retailing	\$50,033	\$5,150	\$42,044	\$1,582,273	72.53%	22.22%	0%				0.00%	33.07%
59	Agilent Technologies Inc.	United States	Information Technology	Technology Hardware & Equipment	\$43,309	\$5,804	\$5,911	\$1,491,098	59.90%	11.11%	0%				12.47%	33.06%
60	Danone Sa	France	Consumer Staples	Food Beverage & Tobacco	\$42,537	\$952	\$402	\$80,958	55.61%	14.29%	0%	238	\$4,060	21.00%	1.30%	32.92%
61	Banco Bradesco S.a.	Brazil	Financials	Banks	\$330,501	\$33,154	\$33,526		76.98%	11.11%	0%			8.90%		32.91%
62	City Developments Limited	Singapore	Financials	Real Estate	\$67,089	\$8,894	\$3,003		55.85%	0.00%	0%	5		13.70%		32.67%
63	Stockland Australia	Australia	Financials	Real Estate	\$4,227	\$1,120	\$447	\$39,151	0.00%	25.00%	100%		\$47,563	14.70%		32.48%
64	Johnson Controls Inc	United States	Consumer Discretionary	Automobiles & Components	\$18,120	\$2,149	\$7,602	\$164,163	96.89%	10.00%	0%	264	\$14,069	19.00%	2.30%	32.47%
65	Vodafone Group Plc	United Kingdom	Telecommunication Services	Telecommunication Services	\$31,010			\$9,494,421	100.00%	13.33%	0%	63		15.00%	0.66%	32.46%
66	Procter & Gamble Co.	United States	Consumer Staples	Household & Personal Products	\$29,538	\$1,149	\$1,020	\$78,778	66.78%	45.45%	0%				2.43%	31.61%
67	H & M Hennes & Mauritz Ab	Sweden	Consumer Discretionary	Retailing	\$53,532	\$2,689		\$7,365	97.36%	58.33%	0%	27				31.04%
68	Swiss Reinsurance Company	Switzerland	Financials	Insurance	\$584,992	\$61,899	\$100,346	\$8,281,856	100.00%	8.33%	0%	91		13.60%		30.88%
69	International Business Machines Corporation	United States	Information Technology	Software & Services	\$37,373	\$4,386	\$8,950	\$1,256,732	41.19%	16.67%	0%		\$29,042		6.08%	30.30%
70	Kingfisher Plc	United Kingdom	Consumer Discretionary	Retailing	\$34,235	\$3,719	\$10,701	\$82,867	89.86%	22.22%	0%	215	\$4,718	22.00%		30.28%
71	Enbridge Inc.	Canada	Energy	Energy	\$4,217	\$670			38.66%	16.67%	50%			2.60%		30.02%
72	Ricoh Co. Ltd.	Japan	Information Technology	Technology Hardware & Equipment	\$84,680	\$6,712	\$5,609	\$72,714	100.00%	0.00%	0%				5.70%	29.43%
73	Samsung Electronics Co. Ltd.	South Korea	Information Technology	Semiconductors & Semiconductor Equipment	\$13,453	\$2,417	\$1,388	\$160,734	49.87%	0.00%	0%			4.90%	4.65%	29.41%
74	Glaxosmithkline Plc	United Kingdom	Health Care	Pharmaceuticals Biotechnology & Life Sciences	\$21,832	\$1,807	\$2,348	\$117,703	100.00%	7.14%	0%	107	\$29,811		14.88%	29.37%
75	Stmicroelectronics N.v.	Switzerland	Information Technology	Semiconductors & Semiconductor Equipment	\$7,372	\$1,302	\$590	\$251,674	31.18%	0.00%	0%			15.20%	24.08%	28.91%
76	Encana Corporation	Canada	Energy	Energy	\$1,518	\$135			100.00%	27.27%	50%		\$177,400			28.87%
77	Sysmex Corp.	Japan	Health Care	Health Care Equipment & Services		\$9,090	\$4,950	\$1,552,896	100.00%	0.00%	0%				9.75%	28.79%
78	Electrocomponents Plc	United Kingdom	Information Technology	Technology Hardware & Equipment	\$76,551		\$44,657	\$594,588	82.51%	0.00%	0%	47				28.62%
79	INSURANCE AUSTRALIA GROUP	Australia	Financials	Insurance	\$113,885	\$24,064			100.00%	25.00%	0%	51	\$24,628	19.50%		28.61%
80	Nissan Motor Co. Ltd.	Japan	Consumer Discretionary	Automobiles & Components	\$22,550	\$3,098	\$3,876		77.58%	0.00%	0%	428			5.02%	27.73%
81	Petrobras Petroleo Brasileiro	Brazil	Energy	Energy	\$2,469	\$210	\$805		59.84%	0.00%	0%		\$14,960		0.63%	27.29%
82	Pennon Group Plc	United Kingdom	Utilities	Utilities	\$949	\$1,674			51.14%	12.50%	50%	30				26.12%
83	JCDecaux S.A.	France	Consumer Discretionary	Media					100.00%	20.00%	0%	44			0.26%	25.56%
84	Coloplast A/s	Denmark	Health Care	Health Care Equipment & Services	\$24,001	\$3,353	\$7,624	\$194,381	78.01%	18.18%	0%	64			4.61%	25.46%
85	Ibiden Co.ltd.	Japan	Information Technology	Technology Hardware & Equipment	\$5,617	\$535	\$273	\$91,545	100.00%	0.00%	0%		\$870,684		4.37%	24.30%
86	BAXTER INTERNATIONAL INC	United States	Health Care	Health Care Equipment & Services	\$16,034	\$1,447	\$961	\$216,321	35.66%	16.67%	0%		\$158,712		7.15%	24.07%
87	CapitalLand Limited	Singapore	Financials	Real Estate	\$6,131	\$1,053	\$367		59.58%	7.14%	0%	139	\$354,717			23.48%
88	London Stock Exchange Group	United Kingdom	Financials	Diversified Financials	\$49,642	\$6,820	\$11,458	\$1,576,696	100.00%	16.67%	0%	47				23.28%
89	Nexen Inc.	Canada	Energy	Energy	\$829		\$1,518	\$43,488	100.00%	8.33%	50%					21.57%
90	Prologis	United States	Financials	Real Estate	\$88,657	\$72,143			0.00%	18.18%	0%			16.00%		21.48%
91	Sun Life Financial Inc.	Canada	Financials	Insurance	\$116,470	\$6,410	\$4,698	\$1,711	54.94%	16.67%	0%	61				21.45%
92	HSBC Holdings Plc	United Kingdom	Financials	Banks	\$100,964	\$15,943	\$21,526	\$1,555,758	100.00%	16.67%	0%	150		18.60%		21.24%
93	Lawson Inc.	Japan	Consumer Staples	Food & Staples Retailing	\$7,098			\$26,670	100.00%	0.00%	0%			7.20%		20.25%
94	J Sainsbury Plc	United Kingdom	Consumer Staples	Food & Staples Retailing	\$38,120			\$139,447	66.77%	18.18%	0%	263				19.37%
95	Royal Bank Of Canada	Canada	Financials	Banks	\$153,285	\$13,282			98.85%	21.43%	0%	162				19.12%
96	Intesa Sanpaolo S.p.a.	Italy	Financials	Banks	\$238,576	\$10,329	\$8,333	\$7,609,441	0.00%	10.53%	0%	69				18.24%
97	Origin Energy Limited	Australia	Energy	Energy					18.04%	25.00%	50%	63		14.97%		16.19%
98	Dairy Crest Group Plc	United Kingdom	Consumer Staples	Food Beverage & Tobacco					65.36%	10.00%	0%	44			0.14%	15.86%
99	Ramsay Health Care Ltd.	Australia	Health Care	Health Care Equipment & Services		\$3,613			98.05%	0.00%	50%					15.62%
100	Reliance Industries Ltd.	India	Energy	Energy					38.61%	25.00%	0%					8.06%

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